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Business, Consumer Services and Housing Agency  
Department of Consumer Affairs  
Gavin Newsom, Governor



**To: Board Members**

**Subject: Discussion and Possible Action Related to Proposed Amendment to California Code of Regulations, Title 16, Section 1711 Related to Quality Assurance Programs and Review of Comments Received during the second 15-Day Comment Period**

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**Background:**

At the February 7, 2023, Board meeting, the Board approved the proposed regulation text to amend Section 1711 related to Quality Assurance Programs. This proposal amends the board's regulations regarding quality assurance programs.

As required by the Administrative Procedure Act, Board staff released the proposed text for the 45-day comment period on August 9, 2024, which ended on September 23, 2024. Several comments were received during the comment period. The Board reviewed the comments at the November 2024 Board meeting and voted to amend the text in response to the comments received.

Board staff released the revised text for a 15-day comment period on November 15, 2024, which ended on December 2, 2024. One comment was received during this comment period. The Board reviewed the comment at the January 2025 Board meeting and voted to amend the text in response to the comment received.

Board staff released a revised text for a second 15-day comment period on January 27, 2025, which ended on February 11, 2025. Three comments were received during this comment period. In response to commenters received, Board staff are recommending a change to subsection (e)(2)(D). Specifically, Board staff are recommending that the term "community pharmacy" be changed to "outpatient pharmacy" to ensure consistent use of terminology throughout the regulation text.

**Attached to this memo are:**

1. The modified text that was released for the second 15-day public comment period.
2. Board staff prepared summarized comments with recommendations.
3. Board staff recommended third modified text.
4. Comments received during the 15-day comment period.

**At this Meeting:**

The Board will have the opportunity to discuss the regulation and determine what

course of action it wishes to pursue. Among its options:

1. Adopt the regulation text as noticed on January 27, 2025.
2. Amend the regulation and notice the modified text for an additional 15-day comment period.

**Possible Adoption Language:**

Accept the Board staff recommended responses to comments received during the second 15-day comment period [either "as presented" or "consistent with the Board's discussion"]. Approve the recommended third modified text [either "dated 3.3.2025 or "as directed by the Board"] for a 15-day comment period. Additionally, should no additional comments be received, authorize the Executive Officer the authority to adopt the regulation text as noticed. Further, delegate to the executive officer the authority to make technical or nonsubstantive changes as may be required by the Control agencies to complete the rulemaking file.

**Department of Consumer Affairs  
Title 16. Board of Pharmacy**

**Proposed Second Modifications to Regulation Text  
Quality Assurance Programs**

Proposed changes made to the current regulation language are shown by ~~strikethrough~~ for deleted language and underline for added language.

Modified regulation text to the proposed regulation text is indicated with a ~~double strikethrough~~ for deletions and a double underline for additions.

Second modified regulation text to the proposed regulation text is indicated with a ~~bold double strikethrough~~ for deletions and a **bold double wavy underline** for additions.

**Amend** section 1711 to Article 2 of Division 17 of Title 16 of the California Code of Regulations to read as follows:

§ 1711. Quality Assurance Programs.

- (a) Each pharmacy shall establish or participate in an established quality assurance program that documents and assesses medication errors to determine cause and an appropriate response as part of a mission to improve the quality of pharmacy service and prevent errors.
- (b) For purposes of this section, “medication error” means any variation from a prescription or drug order not authorized by the prescriber, as described in ~~Section~~ Section 1716. Medication error, as defined in the section, does not include any variation that is corrected prior to furnishing the drug to the patient or patient's agent or any variation allowed by law.
- (c)(1) Each quality assurance program shall be managed in accordance with written policies and procedures maintained in the pharmacy in an immediately retrievable form.
  - (2) When a pharmacist determines that a medication error has occurred, a pharmacist shall as soon as possible:
    - (A) Communicate to the patient or the patient's agent the fact that a medication error has occurred and the steps required to avoid injury or mitigate the error.
    - (B) Communicate to the prescriber the fact that a medication error has occurred.
  - (3) The communication requirement in paragraph (2) of this subdivision shall only apply to medication errors if the drug was administered to or by the patient, or if the medication error resulted in a clinically significant delay in therapy.
  - (4) If a pharmacist is notified of a prescription error by the patient, the patient's agent, or a prescriber, the pharmacist is not required to communicate with that individual as required in paragraph (2) of this subdivision.
- (d) Each pharmacy shall use the findings of its quality assurance program to develop pharmacy systems and workflow processes designed to prevent medication errors. An investigation of each medication error shall commence as soon as is reasonably possible, but no later than 2 business days from the date the medication error is discovered. All medication errors discovered shall be subject to a quality assurance review.
- (e) The primary purpose of the quality assurance review shall be to advance error prevention by analyzing, individually and collectively, investigative and other pertinent data collected in response to a medication error to assess the cause and any contributing factors such

as system or process failures. A record of the quality assurance review shall be immediately retrievable in the pharmacy. The record shall contain at least the following:

- (1) The date, location, and participants in the quality assurance review;
  - (2) The pertinent data and other information relating to the medication error(s) reviewed and documentation of any patient contact required by subdivision (c); including:
    - ~~(A)~~ The date and approximate time or date range when the error occurred if known or can be determined. If it cannot be determined, the pharmacy shall note "unknown" in the record.
    - ~~(B)~~ The names of staff involved in the error.
    - ~~(B)~~ The use of automation, if any, in the dispensing process.
    - ~~(C)~~ The type of error that occurred. To ensure standardization of error reporting, the pharmacies' policies and procedures shall include the category the pharmacy uses for identifying the types of errors.
    - ~~(D)~~ An outpatient pharmacy report must also document the ~~The~~ volume of workload completed by the pharmacy staff on the date of the error, if known, including clinical functions. If the date of the error is unknown, the average volume of workload completed daily shall be documented. For errors that occur in a community pharmacy, at a minimum the volume of workload records shall include the number of new prescriptions dispensed, the number of refill prescriptions dispensed, the number of vaccines administered, and number of patient consultations given **(or an estimate if the exact number of patient consultations is not available)**, and any other mandatory activities required by the pharmacy employer. Prescriptions filled at a central fill location and dispensed at the pharmacy must be documented separately from other prescriptions filled at the pharmacy.
  - (3) The findings and determinations generated by the quality assurance review; and,
  - (4) Recommend changes to pharmacy policy, procedure, systems, or processes, if any. The pharmacy shall inform pharmacy personnel of changes to pharmacy policy, procedure, systems, or processes made as a result of recommendations generated in the quality assurance program. Documentation of the steps taken to prevent future errors shall be maintained as part of the quality assurance report.
- (f) The record of the quality assurance review, as provided in subdivision (e) shall be immediately retrievable in the pharmacy for at least ~~one~~ three years from the date the record was created. Any quality assurance record related to the use of a licensed automated drug delivery system must also be submitted to the ~~the~~ Board within 30 days of completion of the quality assurance review and any facility with an unlicensed automated drug delivery system must report the quality assurance review to the Board at the time of annual renewal of the facility license.
- (g) The pharmacy's compliance with this section will be considered by the ~~the~~ Board as a mitigating factor in the investigation and evaluation of a medication error.
- (h) Nothing in this section shall be construed to prevent a pharmacy from contracting or otherwise arranging for the provision of personnel or other resources, by a third party or administrative offices, with such skill or expertise as the pharmacy believes to be necessary to satisfy the requirements of this section.

NOTE: Authority cited: Sections 4005 and 4125, Business and Professions Code; ~~and Section 2 of Chapter 677, Statutes of 2000~~. Reference: Sections 4125 and 4427.7, Business and Professions Code.



## **Proposed Regulation to Amend Title 16 CCR Section 1711, Quality Assurance Programs**

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### **Summarized Second 15-day Comments Regarding Quality Assurance (QA) Programs with Board Staff Recommendations:**

#### **Written Comments from the California Community Pharmacy Coalition (CCPC)**

**Comment 1:** CCPC requests that the Board reconsider and remove the requirement to record the date and location of the quality assurance review (subsection (e)(1)). This requirement poses significant challenges, as this information is often not systematically tracked within existing systems, and updating these systems to accommodate such detailed data would incur substantial costs and administrative burdens. Pharmacies, however, already ensure that all relevant team members—whether directly or tangentially involved in an event—are included in the quality assurance review process and record their participation in the review. The inclusion of additional, non-essential details like date and location adds an unnecessary layer of complexity without demonstrable improvements to the quality assurance outcomes. Removing this requirement would streamline the process, reduce administrative overhead, and allow pharmacies to focus more effectively on the core objectives of quality assurance, namely improving patient safety.

**Response to Comment 1:** Board staff note that this comment is outside the scope of this regulatory action and comment period as subdivision (e)(1) is existing law and facilities are already required to comply with the language.

**Comment 2:** CCPC also respectfully requests that the Board reconsider the requirement to document whether automation is involved in the dispensing process (subsection (e)(2)(B)). Automation is integrated at some level into nearly every prescription, whether through systems for data entry, drug dispensing, inventory management, or prescription delivery tracking. The current definition of 'automation' is overly broad and imprecise, which may lead to confusion and potential misinterpretation of the Board's intent. It is unclear whether the Board seeks to track specific forms of automation, such as automated counting or dispensing machines, or whether it aims to capture all automated systems involved in the process. Given the pervasive role of automation in modern pharmacy practice, mandating documentation of this factor would not yield meaningful insights and could impose unnecessary administrative burdens. Moreover, using automation does not inherently suggest a causal relationship with dispensing

errors. While collecting additional data points can be valuable in identifying areas for quality improvement, capturing excessive or irrelevant data is often counterproductive and does not necessarily contribute to more effective analysis. CCPC recommends that the Board clarify its objectives and focus on more targeted and actionable data points, ensuring that reporting requirements are relevant and conducive to improving the quality of care.

**Response to Comment 2:** Board staff note that this comment was previously submitted during the 45-day and (first) 15-day comment periods and has already been reviewed and considered by the Board. Board staff does not recommend any changes to the text based on the comment. Board staff note that the term “automation” is specific to the dispensing process, and staff do not believe a definition is required as the term is specifically linked to its use in dispensing. Additionally, Board staff note that prior Board policy discussions have been clear it is necessary to understand the workload of the pharmacy, regardless of setting, on the day of the error in order to conduct a detailed analysis into the error and possible fatigue of the individuals involved. Additionally, Just Culture is not a “non-punitive or blame-free culture” but is focused on a system that evaluates what occurred in an error and what actions can be taken to prevent such errors in the future. According to ISMP, part of Just Culture is coaching the staff involved in the error and the decision made, and why that decision was made. The Board’s QA program is generally consistent with Just Culture, which encourages a systematic review of a medication error, including environmental factors, workflow, use of devices, and staffing patterns. As the commenter indicates documenting the findings and determinations is already required, maintaining the information with the QA report should not pose an issue. Further, Board staff note that the requirements are specific; however, licensees can determine how to collect the data based on their business practice. Board staff note that the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board’s website:

[https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Comment 3:** CCPC requests that the language requiring standardized reporting processes be removed, as the specific procedures and processes used for error reporting in each pharmacy are often proprietary, confidential, and tailored to the unique needs of the organization (subsection (e)(2)(C)). These processes are developed to ensure that the pharmacy can effectively manage and address errors in a way that aligns with its operational structure. Requiring a one-size-fits-all approach may compromise the confidentiality of sensitive operational procedures and potentially disrupt established practices that are proven to work within the organization. CCPC urges the Board to allow pharmacies the flexibility to continue utilizing their own confidential error reporting processes while still meeting overarching goals for transparency and patient safety.

**Response to Comment 3:** Board staff does not recommend any changes to the text based upon the comment. This comment is outside the scope of this comment period, as this proposed language was previously noticed for the initial 45-day comment period. Board staff note that the proposed regulation is technology neutral. Pharmacy's can utilize their own technology to record the information and develop policies and procedures that best fit the practice of the pharmacy. The regulation text requires that the pharmacy standardize their error reporting so that the pharmacy is comparing data in the same manner each time for accuracy of the review and reporting. Further, Board staff note that the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board's website: [https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Comment 4:** CCPC is concerned that the requirement to report the volume or average volume of workload on the date of the error is unrealistic and, in many cases, impossible to integrate into existing pharmacy CQI programs and systems (subsection (e)(2)(D)). These limitations make compliance with the proposed requirements not just difficult but infeasible. Numerous essential pharmacy activities are not tracked by any existing systems and some pharmacy management systems are not equipped to differentiate between prescriptions processed at central fill facilities, track the specific number of consultations or clinical activities performed outside of vaccinations, or categorize prescriptions as refills versus new ones. For example, phone calls to medical offices, outreach to patients regarding medication adherence, over-the-counter (OTC) consultations, voicemail follow-ups, and phone inquiries from patients or prescribers are vital components of patient care, yet are not captured in current pharmacy software. Attempting to track these activities manually would place an overwhelming administrative burden on pharmacies, particularly in high-volume environments where pharmacists are already stretched thin. This additional workload would divert time and resources away from direct patient care, ultimately undermining the quality of patient service. The notion that such extensive tracking can be integrated into continuous quality improvement (CQI) programs is not realistic.

CQI efforts are most effective when they focus on targeted, actionable data points that directly impact patient outcomes and operational efficiency. The broad and arbitrary nature of the proposed workload reporting would result in an overabundance of data—much of which would be irrelevant to the true drivers of quality improvement. In practice, this would lead to data overload, making it even harder to derive meaningful insights or actionable improvements. CCPC urges the Board to reconsider these requirements and explore more feasible, system-supported methods for monitoring relevant activities.

**Response to Comment 4:** Board staff does not recommend any changes to the text based upon the comment. Board staff note that QA reports are confidential and would not be discoverable. Additionally, Board staff note the examples provided by the commenter (phone calls to medical offices, outreach to patients regarding medication adherence, over-the-counter (OTC) consultations, voicemail follow-ups, and phone inquiries from patients or prescribers) are not required for reporting by the regulation. Board staff believes that pharmacy systems are able to pull data on prescriptions filled (new and refill) and the number of vaccinations provided. The Board previously acknowledged that tracking consultations may be challenging and for this reason, the regulation allows for an estimation to be used if the exact number is not available. Additionally, the Board previously established a delayed implementation date of January 1, 2026. It has been common practice for the Board to focus on education of new requirements to facilitate compliance when immediate public harm is not at stake and where the licensee is making a good faith effort to come into compliance.

Prior Board policy discussions have been clear it is necessary to understand the workload of the pharmacy, regardless of setting, on the day of the error in order to conduct a detailed analysis into the error and possible fatigue of the individuals involved. The Board's QA program encourages a systematic review of a medication error, including environmental factors, workflow, use of devices, and staffing patterns.

Further, while the requirements are specific, licensees can determine how to operationalize data collection based on their business practices. Board staff note that the proposed regulation is technology neutral. Pharmacies can utilize their own technology to record the information and develop policies and procedures that best fit the practice of the pharmacy. Board staff note that the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board's website: [https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Comment 5:** CCPC indicates that changes made by the pharmacy's patient safety organization are not specifically communicated back to the individual personnel in the pharmacies. Often changes are made broadly by the Patient Safety Organization to policies, procedures, the systems, or overall processes to reduce errors. Additionally, if an individual pharmacy were to handle the changes it could result in de-standardization of the CQI process across the pharmacies. CCPC recommends that the language "The pharmacy shall inform pharmacy personnel of changes to pharmacy policy, procedure, systems, or processes made as a result of recommendations generated in the quality assurance program" be stricken from (e)(4).



**Response to Comment 5:** Board staff does not recommend any changes to the text based upon the comment. Board staff note that individuals in the field and stores must be aware of the steps taken to prevent future errors; otherwise, there will be no opportunity to learn from the error, which is the point of the QA process. Additionally, Board staff note the commenter is referencing a current legal requirement, making this comment outside the scope of the comment period. Board staff direct the commenter to the existing regulation text in subdivision (e)(4). Compliance with this provision is already required by law.

**Comment 6:** CCPC indicates that quality assurance records are retained and maintained by the pharmacy's patient safety organization and are protected from discovery. Additionally, CCPC wants the records retention requirement in (f) to remain one year rather than three years, as many systems do not maintain these records for 3 years and costly system enhancements would be required if this language is implemented. CCPC asserts it is also unclear what type of record this would be. Would there be a form that would be filled out and submitted to ISMP that could be downloaded and saved?

**Response to Comment 6:** Board staff does not recommend any changes to the text based upon the comment. This comment is outside the scope of this comment period, as this proposed language was previously noticed for the initial 45-day comment period. Additionally, Board staff note that prior Board policy discussions have been clear it is necessary to maintain the records for a longer period to help pharmacies examine and determine patterns, which can assist in error reduction and prevention, both for the individual facility and industry-wide. Board staff note that records can be stored electronically and can be electronically archived or purged following the end of the retention period. The records are currently maintained for one year and can be downloaded and stored electronically and meet the 3-year requirement. Licensees can determine how to operationalize the retention based on their business practices. Additionally, Board staff note that the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board's website: [https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Comment 7:** Commenter indicates that AB 1286 requires errors to be submitted to a board-approved patient safety organization, not directly to the Board. Commenter requests the amendment that records be submitted to the "Board-approved patient safety organization (PSO)", instead of to the Board, to align with the law. Commenter also reiterated their request from the prior comment that the Board consider changing the retention timeframe to one year.

**Response to Comment 7:** Board staff does not recommend any changes to the text based upon the comment. Board staff note the commenter appears to be referencing a different area of law, specifically, medication error reporting. This

proposed regulation is specific to pharmacy quality assurance programs (QA). QA programs are site specific and are distinctly different than medication error reporting. Board staff note that QA reports are not reported to the Board.

Board policy discussions have been clear it is necessary to maintain the records for a longer period to allow for pharmacy personnel to examine for patterns that can assist in error reduction and prevention. Further, Board staff notes that records can be stored electronically and can be electronically archived or purged following the end of the retention period. Additionally, the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board's website: [https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Comment 8:** CCPC requests clarity on subsection (g) as to what the intent of this language is and how compliance with this section will be used as a mitigating factor. This language is ambiguous and may prevent the board from completing investigations and evaluations of medication errors in an unbiased and fair manner.

**Response to Comment 8:** Board staff note that this comment is outside the scope of this regulatory action and comment period as subdivision (g) is existing law. The language sets forth that compliance with the pharmacy's quality assurance program will be considered by the Board as a mitigating factor in the investigation and evaluation of a medication error.

**Comment 9:** CCPC would like clarity from the Board on the definitions of "outpatient pharmacy" and "community pharmacy", neither of which are "defined in the California rule book". Commenter states that Section 4001 has a definition of chain community pharmacy – 75+ locations and independent community pharmacy for 4 or less locations. Commenter is unclear what a pharmacy is considered under these definitions if a pharmacy has 5-74 locations. Commenter states that if the answer is "community" or "outpatient", that would be a helpful clarification.

**Response to Comment 9:** Board staff does not recommend any changes to the text based upon the comment. The Board thanks the commenter for highlighting the inconsistency of use of the term "outpatient" and "community pharmacy" in subsection (e)(2)(D). Board staff are recommending that this subsection be amended to ensure consistency of terminology with the regulation text.

**Comment 10:** CCPC requests delayed implementation of the Quality Assurance regulations to allow our members sufficient time to develop IT solutions to automate some of the required information. Currently, this would be very manual

process, so CCPC requests additional time to update their systems in order to comply.

**Response to Comment 10:** Board staff note that this comment was previously submitted during the 45-day comment period and already reviewed and considered by the Board. The Board accepted the staff's recommendation that the Board establish a January 1, 2026, effective date.

### **Written Comments from the Refined Health Solutions**

**Comment 11:** The commenter indicates section (e)(2)(D) will necessitate a significant overhaul of their clients' current quality programs. This includes revamping current quality software systems, standard operating procedures (SOPs), and staffing models to capture and report the required data elements accurately. Such comprehensive changes require substantial time and resources to ensure they are implemented correctly and effectively, minimizing disruption to patient care. Specifically, the requirement to document the volume of workload completed by pharmacy staff on the date of the error, including vaccines, patient consultations, and other mandatory activities, as outlined in (e)(2)(D), represents a significant expansion of current data collection practices. Integrating this level of detail into existing systems will require substantial modifications to pharmacy management software and workflows. The commenter requests that the Board clarify if section (e)(2)(D) applies to all outpatient pharmacies, including independents and chains, or solely chains.

Commenter also states that the proposed vendor for data submission is not yet ready to launch, which poses an additional challenge. Without precise technical specifications and a functional platform for submitting quality assurance records, pharmacies will face significant difficulties in implementing these changes in a timely and compliant manner. Understanding the vendor's reporting requirements is critical to ensure clients' systems are properly configured and data is transmitted accurately and securely.

In light of these challenges, the commenter requests that the Board consider further edits to the rule to align with standards in other states, such as those previously referenced in Ohio. The Ohio rules offer a clear and robust quality reporting framework, particularly in workload data collection and reporting.

**Response to Comment 11:** Board staff does not recommend any changes to the text based upon the comment. Board staff believes that pharmacy systems are able to pull data on prescriptions filled (new and refill) and the number of vaccinations provided. The Board previously acknowledged that tracking consultations may be challenging and for this reason, the regulation allows for an estimation to be used if the exact number is not available. Additionally, the Board

previously established a delayed implementation date of January 1, 2026. It has been common practice for the Board to focus on education of new requirements to facilitate compliance when immediate public harm is not at stake and where the licensee is making a good faith effort to come into compliance.

Prior Board policy discussions have been clear it is necessary to understand the workload of the pharmacy, regardless of setting, on the day of the error in order to conduct a detailed analysis into the error and possible fatigue of the individuals involved. The Board's QA program encourages a systematic review of a medication error, including environmental factors, workflow, use of devices, and staffing patterns.

Board staff note the commenter appears to be referencing a different area of law, specifically, medication error reporting. This proposed regulation is specific to pharmacy quality assurance programs (QA). QA programs are site specific and are distinctly different than medication error reporting. Board staff note that QA reports are not reported to the Board.

Further, while the requirements are specific, licensees can determine how to operationalize data collection based on their business practices. Board staff note that the proposed regulation is technology neutral. Pharmacies can utilize their own technology to record the information and develop policies and procedures that best fit the practice of the pharmacy. Board staff note that the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board's website: [https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Comment 12:** The commenter requests that the Board allow an 18-month period of enforcement discretion, commencing once the vendor is fully prepared to receive data and has provided comprehensive technical specifications. Commenter asserts this grace period would provide pharmacies with the necessary time to develop and implement revised SOPs and training programs for pharmacy staff, modify existing pharmacy management systems to capture and report the required data elements accurately, integrate with the vendor's data submission platform and ensure data integrity, and validate the effectiveness of updated quality assurance programs.

Commenter believes that this approach would not only facilitate a smoother and more effective implementation of the new regulations but also enhance the overall quality of pharmacy services and, ultimately, benefit the health and welfare of California residents.

**Response to Comment 12:** Board staff note that, following a prior comment period, the Board accepted staff's recommendation that the Board establish a January 1, 2026 effective date. With the proposed changes, additional information will be reported that will aid in determining the cause of medication errors and preventing future similar errors. This will improve QA programs and health outcomes, thereby benefitting the health and welfare of Californians. Delaying implementation will not protect the public or benefit the health and welfare of Californians. It has been common practice for the Board to focus on education of new requirements to facilitate compliance when immediate public harm is not at stake and where the licensee is making a good faith effort to come into compliance.

### **Written Comment from the Kaiser Permanente**

**Comment 13:** The commenter indicates that they believe the Board is ignoring the fact that the regulation in its current and modified form already requires the quality assurance report to include "the findings and determinations generated by the quality assurance review," which by definition includes the "investigative and other pertinent data collected in response to a medication error to assess the cause and any contributing factors such as system or process failures." Requiring the pharmacy's workload statistics to be documented on every quality assurance report, even when the reviewers determine that workload was not contributing to the error, will be administratively burdensome for Pharmacists-in-Charge and will provide no discernible benefits to the public. Based on commenter's reading of the proposed regulation, there are at least three different scenarios that could occur related to documenting workload statistics as part of a quality assurance report:

1. If both the date of the error and workload statistics are unknown, then the average daily workload statistics would need to be documented on the quality assurance report.
2. If the date of the error is known and the workload statistics are unknown, then the estimated number of consultations provided—but no other workload statistics—would need to be documented on the quality assurance report.
3. If both the date of the error and the workload statistics are known, then the actual known workload statistics would need to be documented on the quality assurance report.

Based on the second modified text of the proposed regulations, a pharmacy might be incentivized to be ignorant to the workload statistics for the pharmacy so that, in most cases, the quality assurance report would only need to include an estimate of the number of consultations provided. Given these factors, commenter encourages the Board to delete section 1711(e)(2)(D) from the proposed regulation.

**Response to Comment 13:** Board staff does not recommend any changes to the text based upon the comment. Board staff note that prior Board policy discussions have been clear it is necessary to understand the workload of the pharmacy, regardless of setting, on the day of the error in order to conduct a detailed analysis into the error and possible fatigue of the individuals involved. The Board's QA program encourages a systematic review of a medication error, including environmental factors, workflow, use of devices, and staffing patterns. As the commenter indicates documenting the findings and determinations

Further, Board staff note that the requirements are specific; however, licensees can determine how to collect the data based on their business practice. Using the scenarios the commenter provided:

1. *If both the date of the error and workload statistics are unknown, then the average daily workload statistics would need to be documented on the quality assurance report. This example is not correct. Nothing in the regulation allows for the workload statistics to be unknown. Only if the date is unknown is the average volume to be utilized. Subsection (e)(2)(D) states, "An outpatient pharmacy report must also document the volume of workload completed by the pharmacy staff on the date of the error, if known, including clinical functions. If the date of the error is unknown, the average volume of workload completed daily shall be documented." The language does not state or imply that it would be permissible to state that the workload is unknown.*
2. *If the date of the error is known and the workload statistics are unknown, then the estimated number of consultations provided—but no other workload statistics—would need to be documented on the quality assurance report. This example is not correct. Subsection (e)(2)(D) states, "An outpatient pharmacy report must also document the volume of workload completed by the pharmacy staff on the date of the error, if known, including clinical functions. If the date of the error is unknown, the average volume of workload completed daily shall be documented." The language does not state or imply that it would be permissible to state that the workload is unknown.*
3. *If both the date of the error and the workload statistics are known, then the actual known workload statistics would need to be documented on the quality assurance report. This example is correct. Only if the date is unknown is the average volume to be utilized. Subsection (e)(2)(D) states "An outpatient pharmacy report must also document the volume of workload completed by the pharmacy staff on the date of the error, if known, including clinical functions. If the date of the error is unknown, the average volume of workload completed daily shall be documented."*

Board staff are recommending a change to subsection (e)(2)(D). Specifically, Board staff are recommending that the term "community pharmacy" be changed

to “outpatient pharmacy” to ensure consistent use of terminology throughout the regulation text. Finally, Board staff note that the Board previously discussed this issue in detail in prior Medication Error Reduction and Workforce Committee Meetings (information available on the Board's website: [https://www.pharmacy.ca.gov/about/meetings\\_med\\_error.shtml](https://www.pharmacy.ca.gov/about/meetings_med_error.shtml)).

**Department of Consumer Affairs  
Title 16. Board of Pharmacy**

**Proposed Second Modifications to Regulation Text  
Quality Assurance Programs**

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Third modified regulation text to the proposed regulation text is indicated with a ~~yellow highlight bold italicized double strikethrough~~ for deletions and a yellow highlight bold italicized dashed underline for additions

**Amend** section 1711 to Article 2 of Division 17 of Title 16 of the California Code of Regulations to read as follows:

§ 1711. Quality Assurance Programs.

- (a) Each pharmacy shall establish or participate in an established quality assurance program that documents and assesses medication errors to determine cause and an appropriate response as part of a mission to improve the quality of pharmacy service and prevent errors.
- (b) For purposes of this section, “medication error” means any variation from a prescription or drug order not authorized by the prescriber, as described in ~~§~~Section 1716. Medication error, as defined in the section, does not include any variation that is corrected prior to furnishing the drug to the patient or patient's agent or any variation allowed by law.
- (c)(1) Each quality assurance program shall be managed in accordance with written policies and procedures maintained in the pharmacy in an immediately retrievable form.
  - (2) When a pharmacist determines that a medication error has occurred, a pharmacist shall as soon as possible:
    - (A) Communicate to the patient or the patient's agent the fact that a medication error has occurred and the steps required to avoid injury or mitigate the error.
    - (B) Communicate to the prescriber the fact that a medication error has occurred.
  - (3) The communication requirement in paragraph (2) of this subdivision shall only apply to medication errors if the drug was administered to or by the patient, or if the medication error resulted in a clinically significant delay in therapy.
  - (4) If a pharmacist is notified of a prescription error by the patient, the patient's agent, or a prescriber, the pharmacist is not required to communicate with that individual as required in paragraph (2) of this subdivision.
- (d) Each pharmacy shall use the findings of its quality assurance program to develop pharmacy systems and workflow processes designed to prevent medication errors. An investigation of each medication error shall commence as soon as is reasonably possible, but no later than 2 business days from the date the medication error is discovered. All medication errors discovered shall be subject to a quality assurance review.



- (e) The primary purpose of the quality assurance review shall be to advance error prevention by analyzing, individually and collectively, investigative and other pertinent data collected in response to a medication error to assess the cause and any contributing factors such as system or process failures. A record of the quality assurance review shall be immediately retrievable in the pharmacy. The record shall contain at least the following:
- (1) The date, location, and participants in the quality assurance review;
  - (2) The pertinent data and other information relating to the medication error(s) reviewed and documentation of any patient contact required by subdivision (c); including:
    - (A) The date and approximate time or date range when the error occurred if known or can be determined. If it cannot be determined, the pharmacy shall note "unknown" in the record.
    - ~~(B) The names of staff involved in the error.~~
    - ~~(C) The use of automation, if any, in the dispensing process.~~
    - ~~(D) The type of error that occurred. To ensure standardization of error reporting, the pharmacies' policies and procedures shall include the category the pharmacy uses for identifying the types of errors.~~
    - ~~(E) An outpatient pharmacy report must also document the~~ The volume of workload completed by the pharmacy staff on the date of the error, if known, including clinical functions. If the date of the error is unknown, the average volume of workload completed daily shall be documented. For errors that occur in a **community pharmacy outpatient pharmacy**, at a minimum the volume of workload records shall include the number of new prescriptions dispensed, the number of refill prescriptions dispensed, the number of vaccines administered, and number of patient consultations given (or an estimate if the exact number of patient consultations is not available), and any other mandatory activities required by the pharmacy employer. Prescriptions filled at a central fill location and dispensed at the pharmacy must be documented separately from other prescriptions filled at the pharmacy.
  - (3) The findings and determinations generated by the quality assurance review; and,
  - (4) Recommend changes to pharmacy policy, procedure, systems, or processes, if any. The pharmacy shall inform pharmacy personnel of changes to pharmacy policy, procedure, systems, or processes made as a result of recommendations generated in the quality assurance program. Documentation of the steps taken to prevent future errors shall be maintained as part of the quality assurance report.
- (f) The record of the quality assurance review, as provided in subdivision (e) shall be immediately retrievable in the pharmacy for at least ~~one~~ three years from the date the record was created. Any quality assurance record related to the use of a licensed automated drug delivery system must also be submitted to the ~~h~~ Board within 30 days of completion of the quality assurance review and any facility with an unlicensed automated drug delivery system must report the quality assurance review to the Board at the time of annual renewal of the facility license.
- (g) The pharmacy's compliance with this section will be considered by the ~~h~~ Board as a mitigating factor in the investigation and evaluation of a medication error.
- (h) Nothing in this section shall be construed to prevent a pharmacy from contracting or otherwise arranging for the provision of personnel or other resources, by a third party or administrative offices, with such skill or expertise as the pharmacy believes to be necessary to satisfy the requirements of this section.

NOTE: Authority cited: Sections 4005 and 4125, Business and Professions Code; and ~~Section 2 of Chapter 677, Statutes of 2000~~. Reference: Sections 4125 and 4427.7, Business and Professions Code.



February 11, 2025

Lori Martinez  
California Board of Pharmacy  
2720 Gateway Oaks Drive, Suite 100  
Sacramento, CA 95833

Via Email: [PharmacyRulemaking@dca.ca.gov](mailto:PharmacyRulemaking@dca.ca.gov)

**Re: Quality Assurance Program Proposed Regulation – Second Modified Text**

Dear Ms. Martinez,

On behalf of the California Community Pharmacy Coalition (CCPC), I write to register the following additional comments and suggested modifications to the Board of Pharmacy's second modified text to the proposed regulation related to quality assurance programs.

The CCPC has commented on the last two drafts – back in December 2024 and in September 2024 – and wanted to also acknowledge and appreciate the Board's acceptance of some of the suggestions outlined in our September letter and many of our requests we included in the December letter. We thank the board for obtaining a wide variety of perspectives on this topic through the public rulemaking process and appreciate and support the Board's efforts to improving patient safety through pharmacy quality assurance programs designed to reduce medication errors and improve the overall quality of medication dispensing through monitoring and improvement strategies.

We respectfully ask the board to review our additional concerns and proposed amendments on the current draft regulatory text.

## **§ 1711. Quality Assurance Programs**

The CCPC requests that the Board reconsider and remove the requirement to record date and location of the quality assurance review. This requirement poses significant challenges, as this information is often not systematically tracked within existing systems, and updating these systems to accommodate such detailed data would incur substantial costs and administrative burden. Pharmacies, however, already ensure that all relevant team members—whether directly or tangentially involved in an event—are included in the quality assurance review process and record their participation in the review. The inclusion of additional, non-essential details like date and location adds an unnecessary layer of complexity without demonstrable improvements to the quality assurance outcomes. Removing this requirement would streamline the process, reduce administrative overhead, and allow pharmacies to focus more effectively on the core objectives of quality assurance, namely improving patient safety.

(e) The primary purpose of the quality assurance review shall be to advance error prevention by analyzing, individually and collectively, investigative and other pertinent data collected in response to a medication error to assess the cause and any contributing factors such as system or process failures. A record of the quality assurance review shall be immediately retrievable in the pharmacy. The record shall contain at least the following:

~~(1) The date, location, and~~ participants in the quality assurance review;

The CCPC also respectfully requests that the Board reconsider the requirement to document whether automation is involved in the dispensing process. Automation is integrated at some level into nearly every prescription, whether through systems for data entry, drug dispensing, inventory management, or prescription delivery tracking. The current definition of ‘automation’ is overly broad and imprecise, which may lead to confusion and potential misinterpretation of the Board's intent. It is unclear whether the Board seeks to track specific forms of automation, such as automated counting or dispensing machines, or whether it aims to capture all automated systems involved in the process. Given the pervasive role of automation in modern pharmacy practice, mandating documentation of this factor would not yield meaningful insights and could impose unnecessary administrative burdens. Moreover, the mere use of automation does not inherently suggest a causal relationship with dispensing errors. While collecting additional data points can be valuable in identifying areas for quality improvement, capturing excessive or irrelevant data is often counterproductive and does not necessarily contribute to more effective analysis. We recommend that the Board clarify its objectives and focus on more targeted and actionable data points, ensuring that reporting requirements are both relevant and conducive to improving the quality of care.

~~(B) The use of automation, if any, in the dispensing process.~~

The CCPC fully supports the Board’s intent to promote standardization in error reporting, as it is crucial for improving patient safety and fostering continuous improvement. However, we respectfully request that the language requiring standardized reporting processes be removed, as the specific procedures and processes used for error reporting in each pharmacy are often proprietary, confidential, and tailored to the unique needs of the organization. These processes are developed to ensure that the pharmacy can effectively manage and address errors in a way that aligns with its operational structure. Requiring a one-size-fits-all approach may compromise the confidentiality of sensitive operational procedures and potentially disrupt established practices that are proven to work within the organization. We urge the Board to allow pharmacies the flexibility to continue utilizing their own, confidential error reporting processes while still meeting overarching goals for transparency and patient safety.

~~(C) The type of error that occurred. To ensure standardization of error reporting, the pharmacies' policies and procedures shall include the category the pharmacy uses for identifying the types of errors.~~

The CCPC is concerned by the current form of this rule, particularly the requirement to report the volume or average volume of workload on the date of the error. This is an unrealistic expectation and, in many cases, impossible to integrate into existing pharmacy CQI programs and systems. These limitations make compliance with the proposed requirements not just difficult, but infeasible.

Additionally, numerous essential pharmacy activities are not tracked by any existing systems. Many pharmacy management systems are simply not equipped to differentiate between prescriptions processed at central fill facilities, track the specific number of consultations or clinical activities performed outside of vaccinations, or categorize prescriptions as refills versus new ones. For example, tasks such as phone calls to medical offices for clarifications or refills, outreach to patients regarding medication adherence, over-the-counter (OTC) consultations, voicemail follow-ups, and phone inquiries from patients or prescribers are vital components of patient care, yet are not captured in current pharmacy software. Attempting to manually track these activities would place an overwhelming administrative burden on pharmacies, particularly in high-volume environments where pharmacists are already stretched thin. This additional workload would divert time and resources away from direct patient care, ultimately undermining the quality of service provided to patients. The notion that such extensive tracking can be integrated into continuous quality improvement (CQI) programs is not realistic.

CQI efforts are most effective when they focus on targeted, actionable data points that directly impact patient outcomes and operational efficiency. The broad and arbitrary nature of the proposed reporting of workload would result in an overabundance of data—much of which would be irrelevant to the true drivers of quality improvement. In practice, this would lead to data overload, making it even harder to derive meaningful insights or actionable improvements. We urge the Board to reconsider these requirements and explore more feasible, system-supported methods for monitoring relevant activities. The focus should be on capturing data that reflects the actual demands of modern pharmacy practice, without overwhelming staff or detracting from the primary goal of delivering high-quality, patient-centered care.

~~D) An outpatient pharmacy report must also document the The volume of workload completed by the pharmacy staff on the date of the error, if known, including clinical functions. If the date of the error is unknown, the average volume of workload completed daily shall be documented. For errors that occur in a community pharmacy, at a minimum the volume of workload records shall include the number of new prescriptions dispensed, the number of refill prescriptions dispensed, the number of vaccines administered, and number of patient consultations given (or an estimate if the exact number of patient consultations is not available), and any other mandatory activities required by the pharmacy employer. Prescriptions filled at a central fill location and dispensed at the pharmacy must be documented separately from other prescriptions filled at the pharmacy.~~

While recommended changes made by the pharmacy's patient safety organization, these changes are not specifically communicated back to the individual personnel in the pharmacies. Often changes are made broadly by the Patient Safety Organization to policies, procedures, the systems, or overall processes to reduce errors. However, the changes are not necessarily communicated for every change made as a result of recommendations from the quality assurance report. Additionally, if an individual pharmacy were to handle the changes it could result in de-standardization of the CQI process across the pharmacies.

(4) Recommend changes to pharmacy policy, procedure, systems, or processes, if any. ~~The pharmacy shall inform pharmacy personnel of changes to pharmacy policy, procedure, systems, or processes made as a result of recommendations generated in the quality assurance program.~~ Documentation of the steps taken to prevent future errors shall be maintained as part of the quality assurance report.

Generally, the quality assurance records are retained and maintained by the pharmacy's patient safety organization and are protected from discovery. Additionally, many systems do not maintain these records for 3 years and costly system enhancements would be required if this language is implemented. It is also unclear what type of record this would be. Would there be a form that would be filled out and submitted to ISMP that could be downloaded and saved?

(e) shall be immediately retrievable in the pharmacy for at least ~~three years~~ one year from the date the record was created. Any quality assurance record related to the use of a licensed automated drug delivery system must also be submitted to the Board within 30 days of completion of the quality assurance review and any facility with an unlicensed automated drug delivery system must report the quality assurance review to the Board at the time of annual renewal of the facility license.

AB 1286 requires errors to be submitted to a board-approved patient safety organization, not directly to the Board. We request the following amendment to align with the law. And further consider changing the timeframe of retention back to one year as previously established in the prior comments.

(f) The record of the quality assurance review, as provided in subdivision (e) shall be immediately retrievable in the pharmacy for at least ~~one three~~ one year from the date the record was created. Any quality assurance record related to the use of a licensed automated drug delivery system must also be submitted to the Board-approved patient safety organization (PSO) within 30 days of completion of the quality assurance review and any facility with an unlicensed automated drug delivery system must report the q

We also ask the board to provide clarity on this section as to what the intent of this language is and how the compliance with this section will be used as a mitigating factor. This language is ambiguous and may prevent the board from completing investigations and evaluations of medication errors in an unbiased and fair manner.

g) The pharmacy's compliance with this section will be considered by the Board as a mitigating factor in the investigation and evaluation of a medication error.

### **Request for Clarity on Definitions**

Additionally, with regard to (2)(ED) in the second modified text for Quality Assurance Programs, the California Community Pharmacy Coalition would like clarity from the board on the definitions of "outpatient pharmacy", which is not defined in the California rule book and neither is "community pharmacy". Sec. 4001 has a definition of change community pharmacy – 75+ locations and independent community pharmacy for 4 or less locations. We are unclear what a pharmacy is considered under these definitions if a pharmacy has 5-74 locations. If the answer is "community" or "outpatient" that would be a helpful clarification.

## Delayed Implementation

The CCPC requests delayed implementation of the Quality Assurance regulations to allow our members sufficient time to develop IT solutions to automate some of the required information. Currently, this would be very manual process, so we request additional time to update our systems in order to comply.

The California Community Pharmacy Coalition is a project of the California Retailers Association and was formed to promote the positive impacts community pharmacies have within California's healthcare system by working on legislation and regulations that will expand access opportunities for community pharmacy services including in hard to reach, under-served areas where Californians often have very limited options for healthcare.

Thank you for taking our comments into consideration. Please do not hesitate to contact me at [sarah@calretailers.com](mailto:sarah@calretailers.com) if you have any questions.

Sincerely,



Sarah Pollo Moo  
Policy Advocate  
California Retailers Association

cc: Seung Oh, PharmD, President Board of Pharmacy  
Anne Sodergren, Executive Officer, Board of Pharmacy  
Julie Ansel, Assistant Executive Officer



February 10, 2025

California State Board of Pharmacy  
Attn: Lori Martinez  
2720 Gateway Oaks Drive, Suite 100  
Sacramento, CA 95833

Re: Quality Assurance Program Proposed Regulations

Dear Honorable Members of the California State Board of Pharmacy,

Refined Health Solutions represents several pharmacy and digital health clients that are focused on providing patients with a better experience. We are writing on behalf of pharmacy clients to express our appreciation for the additional changes made to the second modified rule proposal for 16 CCR § 1711 regarding Quality Assurance Programs, and to respectfully raise additional concerns about the proposal. We recognize the efforts taken to address concerns and improve the regulatory framework related to medication error reporting and prevention, and look forward to continued collaboration with the Board to further enhance the proposal.

We respectfully bring to your attention that compliance with the proposed rule, particularly section (e)(2)(D) regarding workload data, will necessitate a significant overhaul of our clients' current quality programs. This includes revamping current quality software systems, standard operating procedures (SOPs), and staffing models to accurately capture and report the required data elements. Such comprehensive changes require substantial time and resources to ensure they are implemented correctly and effectively, minimizing disruption to patient care.

Specifically, the requirement to document the volume of workload completed by pharmacy staff on the date of the error, including vaccines, patient consultations, and other mandatory activities, as outlined in (e)(2)(D), represents a significant expansion of current data collection practices. Integrating this level of detail into existing systems



will require substantial modifications to pharmacy management software and workflows.

It is important to note the extensive requirements in this rule may unintentionally create a negative impact on small or innovative pharmacy models who cannot easily influence the technical priorities of their pharmacy management system vendor, and may have less resources to implement highly complex tracking and reporting mechanisms.

Therefore, these pharmacies may need to implement extensive manual workflows to comply, impacting their capacity for performing patient care activities. With this said, we respectfully request that the Board clarify if section (e)(2)(D) applies to all outpatient pharmacies, including independents and chains, or solely chains.

Furthermore, we have been informed that the proposed vendor for data submission is not yet ready to launch, which poses an additional challenge. Without clear technical specifications and a functional platform for submitting quality assurance records, pharmacies will face significant difficulties in implementing these changes in a timely and compliant manner. Understanding the vendor's reporting requirements is critical for ensuring our clients' systems are properly configured and that data is transmitted accurately and securely.

In light of these challenges, we respectfully request that the Board consider further edits to the rule to align with standards in other states, such as those previously referenced in Ohio. The Ohio rules offer a clear and robust quality reporting framework, particularly in the area of workload data collection and reporting.

Alternatively, we propose that the Board allow an 18-month period of enforcement discretion, commencing once the vendor is fully prepared to receive data and has provided comprehensive technical specifications. This grace period would provide pharmacies with the necessary time to:

- Develop and implement revised SOPs and training programs for pharmacy staff.
- Modify existing pharmacy management systems to accurately capture and report the required data elements.
- Integrate with the vendor's data submission platform and ensure data integrity.
- Validate the effectiveness of updated quality assurance programs.

We believe that this approach would not only facilitate a smoother and more effective implementation of the new regulations but also enhance the overall quality of pharmacy services and, ultimately, benefit the health and welfare of California residents.

Thank you for your time in reviewing our recommendations for the proposal. We welcome the opportunity to discuss these concerns further and offer the Board our support in revising the proposed language to allow for easier implementation while achieving the goal of improved patient safety.

Sincerely,

A handwritten signature in black ink, appearing to read 'Emily Haugh', with a stylized flourish at the end.

Emily Haugh, PharmD  
Founder, Principal Consultant  
Refined Health Solutions  
emily@refined.health

February 6, 2025

Lori Martinez  
California State Board of Pharmacy  
2720 Gateway Oaks Dr., Ste 100  
Sacramento, CA 95834

Submitted via electronic mail to: Lori Martinez, California State Board of Pharmacy

**RE: *Proposal to amend section 1711 of Article 2 of Division 17 of Title 16 of the California Code of Regulations***

Dear Ms. Martinez:

Kaiser Permanente appreciates the opportunity to respond to the California Board of Pharmacy's request for comments on the proposed amendments to the Board's regulations pertaining to quality assurance programs. Kaiser Permanente comprises the non-profit Kaiser Foundation Health Plan, the non-profit Kaiser Foundation Hospitals; and the Permanente Medical Groups, self-governed physician group practices that exclusively contract with Kaiser Foundation Health Plan. These entities work together seamlessly to meet the health needs of Kaiser Permanente's nine million members in California. Kaiser Permanente's pharmacy enterprise in California is comprised of hundreds of licensed pharmacies that are staffed by thousands of individual pharmacy licentiates.

In the Initial Statement of Reasons for the proposed modifications to the regulation, the Board claims that pharmacy workload statistics need to be included in quality assurance reports because "this information must be taken into consideration... when determining the cause of the error."<sup>1</sup> However, the Board is ignoring the fact that the regulation in its current and modified form already requires the quality assurance report to include "the findings and determinations generated by the quality assurance review," which by definition includes the "investigative and other pertinent data collected in response to a medication error to assess the cause and any contributing factors such as system or process failures."<sup>2</sup> Therefore, to the extent that the individuals performing the quality assurance review determine that the workload in the pharmacy might have contributed to a medication error, that information is already required to be included in the quality assurance report. Requiring the pharmacy's workload statistics to be documented on every quality assurance report, even when the reviewers determine that workload was not a contributing factor to the error, will be administratively burdensome for Pharmacists-in-Charge and will provide no discernible benefits to the public.

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<sup>1</sup> California Board of Pharmacy, *Initial Statement of Reasons Quality Assurance Programs*, [https://www.pharmacy.ca.gov/laws\\_regs/1711\\_isor.pdf](https://www.pharmacy.ca.gov/laws_regs/1711_isor.pdf) (last visited Feb. 3, 2025).

<sup>2</sup> Cal. Code Regs. tit. 16, § 1711(e).

Moreover, if these workload statistics are genuinely necessary because “this information must be taken into consideration... when determining the cause of the error,” we wonder why the Board is willing to include numerous carve-outs to this requirement in the proposed regulation.<sup>3</sup> Specifically, in response to valid public comments, the proposed regulation text in CCR 1711(e)(2)(D) has been modified with various caveats to the point that it is virtually indecipherable. Based on our reading of the proposed regulation, there are at least three different scenarios that could occur related to documenting workload statistics as part of a quality assurance report:

1. If both the date of the error and workload statistics are unknown, then the average daily workload statistics would need to be documented on the quality assurance report.
2. If the date of the error is known and the workload statistics are unknown, then the estimated number of consultations provided—but no other workload statistics—would need to be documented on the quality assurance report.
3. If both the date of the error and the workload statistics are known, then the actual known workload statistics would need to be documented on the quality assurance report.

Based on the second modified text of the proposed regulations, a pharmacy might be incentivized to be ignorant to the workload statistics for the pharmacy so that, in most cases, the quality assurance report would only need to include an estimate of the number of consultations provided. Given these factors, we encourage the Board to delete section 1711(e)(2)(D) from the proposed regulation.

Kaiser Permanente appreciates the opportunity to provide feedback in response to the proposed amendments to the Board’s regulations pertaining to quality assurance programs. If you have questions, please contact John Gray (562.417.6417; john.p.gray@kp.org) or Rebecca Cupp (562.302.3217; rebecca.l.cupp@kp.org).

Respectfully,

A handwritten signature in black ink, appearing to read 'J. Gray', with a long horizontal flourish extending to the right.

John P. Gray, PharmD, MSL  
Director, National Pharmacy Legislative and Regulatory Affairs  
Kaiser Permanente

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<sup>3</sup> Initial Statement of Reasons, *supra*.